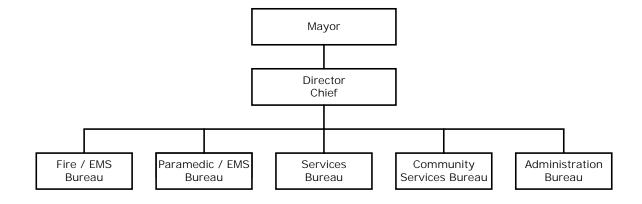
### 32 Fire-At a Glance



Vision	To be the leader in quality fire-based, public safety services while consistently seeking new opportunities to serve our community.						
Mission	To deliver high quality prevention and effective response services relative to natural/man-made events, disease and injuries that threaten the lives or safety of our customers. Such prevention and response services will be delivered by the professional and safe execution of program activities associated with fire prevention, public education, emergency medical services, fire suppression, technical rescue, hazardous materials, terrorism preparedness, emergency 911 communications, training, safety, equipment/facility maintenance, and administrative services.						
Budget		2000-01	2001-02	2002-03			
Summary	Expenditures and Transfers:						
	GSD General Fund	\$20,689,168	\$25,601,853	\$27,927,212			
	USD General Fund	47,964,271	52,961,653	57,820,955			
	Special purpose funds	0					
	Total Expenditures	\$68,653,439	\$78,563,506	\$85,748,167			
	Revenues and Transfers:						
	Charges, Commissions, & Fees	\$3,813,110	\$3,438,250	\$3,323,497			
	Other Governments	3,145,131	3,014,237	3,151,374			
	Other Program Revenue	0	500	0			
	Total Program Revenue	\$6,958,241	\$6,452,987	\$6,474,871			
	Non-program Revenue	8,164	0	0			
	Transfers	0	0	0			
	Total Revenues	\$6,966,405	\$6,452,987	\$6,474,871			
Positions	Total Budgeted Positions – GSD Total Budgeted Positions - USD	348 862	394 864	394 864			
Contacts	Director of Fire Department: Chief Ste Financial Manager: Drusilla Martin		: stephen.halford@nas : drusilla.martin@nash				
	500 2 <sup>nd</sup> Avenue North 37201	Phone	e: 862-5424 FAX:	862-5419			

### Organizational Structure



### 32 Fire-At a Glance



#### **Budget Highlights FY 2003**

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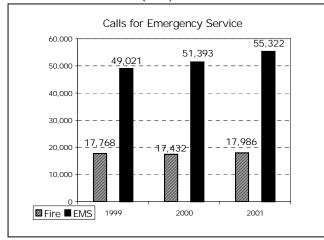
GSD	
<ul> <li>Pay Plan/Benefit adjustments</li> </ul>	\$1,720,800
<ul> <li>Paramedic Cross-training FY 02 Non-</li> </ul>	
recurring	-780,000
<ul> <li>Paramedic Cross-training FY 03 Non-</li> </ul>	
recurring	887,900
<ul> <li>Medical supplies</li> </ul>	100,000
800 MHz Radio System	-70,592
<ul> <li>Fleet Management Consolidation net</li> </ul>	
adjustment	402,381
<ul> <li>Information Systems billings</li> </ul>	71,370
<ul> <li>Telecommunication net adjustment</li> </ul>	-6,500
Total	\$2,325,359
	·
USD	
<ul> <li>Pay Plan/Benefit adjustments</li> </ul>	\$3,609,900

USD	
<ul> <li>Pay Plan/Benefit adjustments</li> </ul>	\$3,609,900
Fire Suppression overtime	351,800
<ul> <li>Medical supplies</li> </ul>	15,000
800 MHz Radio System	70,574
<ul> <li>Fleet Management Consolidation net</li> </ul>	
adjustment	793,883
<ul> <li>Information Systems billings</li> </ul>	65,745
<ul> <li>Telecommunication net adjustment</li> </ul>	-47,600
Total	\$4,859,302

#### Overview

#### FIRE/EMS BUREAU

Fire/Emergency Medical Service (EMS) is responsible for fire suppression control and first responder EMS activities. They are the front line firefighters/Emergency Medical Technicians (EMTs). They are assigned to fire halls and generally respond to calls on pumpers, tankers, ladder trucks, support units, command vehicles and other similar types of units. The function of this bureau/division is executed in both the Urban Services District (USD) and General Services District (GSD).



**Special Operations** has firefighter/EMTs with specialized training in technical rescue (high-angle, water rescue,

confined space) or hazardous materials. They are assigned to fire halls that generally respond to calls on rescue units, hazardous material units, foam units and Urban Search and Rescue Units. Additionally, they generally use specialized equipment once they are on the scene of an operation that requires technical expertise. The function of this bureau/division is executed in both USD and GSD.

Health and Safety is principally responsible for implementation of the department's safety programs. Three around-the-clock safety officers respond to calls and are responsible for ensuring compliance with safety protocols. They respond to numerous calls and are responsible for ensuring safety guidelines are followed on emergency scenes. Air Services personnel repair and maintain breathing apparatus, carry out annual fit testing, and ensure compliance with Occupational Safety and Health Administration (OSHA) requirements. Personnel assigned to the Infectious Disease Control Section respond to and follow up on actual or potential exposures and maintain records, as well as inoculate Fire Department personnel. Infectious Disease Control personnel also teach classes at the training academy to all recruits and perform in-service training. The Risk Management Section processes all injured on duty issues. Risk management personnel also investigate all vehicle accidents involving Fire Department personnel, as well as conduct yearly fire hall inspections. The function of this bureau/division is executed in both the USD and GSD.



#### PARAMEDIC/EMS BUREAU

Paramedics are responsible for responding to medical and trauma emergencies. These medics are among the most highly trained EMS workers anywhere in the United States. Specialized skills in advanced cardiac life support and basic trauma life support are over and above the minimum requirements of being licensed as a Paramedic. The function of this bureau/division is executed in both the USD and GSD.

**Communications** personnel are responsible for processing fire and medical calls for assistance. Another primary responsibility is dispatching appropriate equipment and monitoring radio transmissions. Private ambulance services and out-of-county medical units are connected by

### 32 Fire-At a Glance



radio to area hospitals through the communications center as well. Post-dispatch and pre-arrival instructions are given routinely on medical calls. General information calls from citizens and inter-departmental communications by phone are often times answered here initially. The function of this bureau/division is executed in both the USD and GSD.

Medical Control/Quality Improvement employees are responsible for reviewing all aspects of the medical care being provided by all EMS workers within the Department. They review all medical records submitted in relation to each emergency call. They are responsible for ensuring compliance with all state and federal regulations relating to the treatment and transportation of sick and injured patients. The function of this bureau/division is executed in both the USD and GSD.

#### **SERVICES BUREAU**

Training and Research personnel are responsible for the training of all bureaus within the Fire Department. Its personnel perform the following major functions: analysis of training needs, research of new trends, processes, materials, and equipment; development and delivery of training programs and coordination of scheduled training with other divisions, bureaus, or outside agencies. The function of this bureau/division is executed in both the USD and GSD.

Fleet and Facilities Maintenance personnel are responsible for vehicle repair and maintenance of all Fire Department vehicles as well as repair and maintenance of all Fire Department facilities. Please note that the fleet function of the Fire Department will be transferred to Metro's centralized fleet service in FY 03. The function of this bureau/division is executed in both the USD and GSD.

Fire Prevention is staffed by state certified fire inspectors, who work closely with the Metropolitan Codes Division and other appropriate agencies on building plan reviews along with inspections of all commercial structures. This section also provides regularly scheduled inspections of High Priority Occupancies including apartments, healthcare facilities, and high rises. Nationally certified personnel conduct fire investigations, working closely with appropriate agencies, including Metropolitan Police Department and the Bureau of Alcohol, Tobacco, and Firearms, U.S. Department of Treasury, to determine origin and cause of fires. Appropriate personnel address fire safety complaints against commercial buildings and blasting sites. Public safety education personnel present programs in safety education for schools, senior citizens and communitybased organizations. The function of this bureau/division is executed in both the USD and GSD.

#### COMMUNITY SERVICES BUREAU

Community Services personnel are responsible for all communication and coordination activities with citizens, citizens groups, business community and the media. Its personnel perform the following major functions: public information emergency response, marketing and public relations, special event planning, community outreach, public education coordination, chaplain, color guard coordination, liaison with Mayor's community services staff, and liaison with the Boy Scouts' Fire Explorer's Program. The function of this bureau/division is executed in both the USD and GSD.



#### ADMINISTRATION BUREAU

Administration personnel assigned to this bureau are responsible for executing the overall business affairs of the department. Its personnel perform the following major functions: budget preparation/control, finance/audit, payroll/personnel, billing and customer service, management information systems, capital projects, non-sworn employee hiring and promotion and designated inter-departmental liaison. The function of this bureau/division is executed in both the USD and GSD.

Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
FIRE/EMS BUREAU					
Fire/Emergency Medical Ser	vice (EMS) GSD				
Improve overall response time of fire/first responder	a. Average response times (minutes)	10.5	6.8	10.5	6.8
General Services District.	b. First responder medical responses per year	7,000	6,580	11,772	7,200
	c. Structural fire responses per year d. Non-structural fire	300	459	193	450
	responses per year	3,326	4,357	5,787	6,500
2. Maintain current level of fire/first responder medical service in General Services District.	<ul><li>a. Staffed fire stations</li><li>b. Square miles of coverage</li></ul>	8 362	9 362	8 362	9 362
Fire/Emergency Medical Ser	vice (EMS) USD				
Increase the number of training hours firefighters and paramedics receive in nuclear, biological and chemical responses.	<ul><li>a. WMD equipment expenditures</li><li>b. In-service Hazmat training</li></ul>	na na	na na	6 12	0 12
Increase the number of cross-trained firefighter/paramedics.	<ul><li>a. EMS personnel trained as Firefighters</li><li>b. FF/Paramedics assigned to</li></ul>	na	na	28	30
3 1	ALS Engines	na	na	27	25
Health & Safety USD/GSD					
Safety Officer Responses	Number of safety officer responses	na	na	na	1,200
2. Air Services	<ul><li>a. Face Piece Testing</li><li>b. Air Pack Testing</li><li>c. Filling Air Cylinders</li><li>d. Cylinders Repaired</li><li>e. Redundant Alarms Changed</li></ul>	na na na na	na na na na	na na na na	1,000 400 4,800 800
3. Infectious Disease Control Section	<ul> <li>a. Hepatitis B Vaccinations</li> <li>b. Influenza Vaccinations</li> <li>c. T.B. Skin Tests</li> <li>d. Total Exposure Incidents</li> <li>e. Bio-Hazard Cases on file to</li> </ul>	na na na na	na na na na	na na na na	135 850 1,000 300
	date (tested by TDH State Lab since 10/01/01)	na	na	na	300
4. Risk Management	<ul><li>a. Fire Station Inspected</li><li>b. Vehicle Accident</li></ul>	na	na	na	30
	Investigations c. IOD Cases Processed	na na	na na	na na	50 700
PARAMEDIC/EMS BUREAU					
Paramedic GSD					
Upgrade education and specialized training, continue quality	<ul><li>a. Medical records reviewed yearly</li><li>b. Annual education hours</li></ul>	35,617 6,000	60,000 2,385	66,800 6,200	60,000 6,780

Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
improvement, and expand customer service and exposure control programs in accordance with State and Federal regulations.	c. Reported infectious disease exposures	250	212	260	271
Continue workload management program.	<ul><li>a. Average response time</li><li>b. Emergency</li></ul>	6.0 min	9.16 min	7.0 min	7.0 min
management program.	Ambulance/daily c. Total emergency	10-20 daily	10-16 daily	14-20 daily	14-20 daily
	responses/yearly	50,156	52,000	66,800	66,800
Communications USD					
Evaluate emergency communication system.	Emergency responses	69,000	72,948	75,912	69,000
<ol><li>Evaluate non-emergency communication system and recommend needed changes.</li></ol>	Non-emergency responses	7,000	7,850	8,300	8,800
3. Medical Priority Dispatch.	a. Fire/EMT Dispatchers	4.4	20	4.4	4.4
	Medical Priority Certified b. Fire/EMT Dispatchers Medical Priority Trained	44 41	38 43	44 43	44 25
SERVICES BUREAU					
Training & Research USD					
Upgrade and continue leadership management	Supervisory personnel trained     Tatal hours of	260	247	250	265
courses for Fire Department members.	<ul> <li>b. Total hours of management training</li> </ul>	4,160	3,952	4,000	4,240
Provide in-service training for all eligible members.	<ul><li>a. Members receiving training</li><li>b. Total hours of in-service</li></ul>	1,070	1,055	1,050	1,075
J.	training	42,800	38,368	42,000	43,000
Provide job specific specialized training for specialized training for the special specia	Members receiving specialized training	158	143	155	180
qualified members in advanced methodology.	<ul> <li>b. Total hours of specialized training</li> </ul>	5,056	4,576	4,960	5,752
Building Maintenance GSD					
1. Repair and maintain all Fire	a. Preventative maintenance				
Department buildings.	activities	na	na	250	250
	<ul><li>b. Facilities to be refurbished</li><li>c. Repair and maintenance</li></ul>	na	na	5	5
	hours per year d. Number of Fire Department	na	na	1,920	1,920
	buildings	na	na	6	6
2. Continue to improve	a. Employees receiving				
training programs for repair and maintenance of	additional training b. Total specialized training	na	na	1	1
all facilities and rescue equipment.	hours	na	na	40	40

Facilities to be refurbished c. Repair and maintenance hours per year d. Number of Fire Department buildings   na   na   17.280   1	Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	Pepartment FY 2003 Budget
Department buildings.  a citylites obe refurbished c. Repair and maintenance hours per year d. Number of Fire Department buildings na na na 17,280 11  2. Continue to Improve training programs for repair and maintenance of all facilities and rescue equipment.  Fleet Maintenance GSD  1. Repair and maintain all rolling equipment.  2. Continue to improve training programs for repair and maintenance of all facilities and rescue equipment.  2. Repair and maintain all rolling equipment.  3. Preventative maintenance activities b. Equipment to be refurbished and painted c. Repair and maintenance of equipment per day d. Repair and maintenance of all rolling equipment.  4. Repair and maintenance of all rolling equipment.  5. Total specialized training na na na 1,700  4. Repair and maintenance of all rolling equipment.  6. Number of rolling vehicles  7. Total specialized training na na na 1  7. Total specialize	Facility Maintenance USD					
hours per year d. Number of Fire Department buildings  a. Employees receiving and maintenance of all facilities and rescue equipment.  Fleet Maintenance GSD  1. Repair and maintain all rolling equipment.  B. Equipment to be refurbished and painted c. Repair and maintain all rolling equipment.  a. Preventative maintenance d. Repair and maintenance of aquipment per day d. Repair and maintenance of all facilities  a. Preventative maintenance c. Repair and maintenance d. Repair and maintenance antivities d. Repair and maintenance of all rolling equipment or lolling equipment a. Preventative maintenance activities b. Equipment to be refurbished and painted c. Repair and maintenance of equipment per day d. Repair and maintenance of equipment		activities b. Facilities to be refurbished				1,700 20
2. Continue to improve training programs for repair and maintenance of all facilities and rescue equipment.  Fleet Maintenance GSD  1. Repair and maintain all rolling equipment.  8. Preventative maintenance of equipment to be refurbling equipment.  9. Continue to improve training programs for repair and maintain all rolling equipment.  1. Repair and maintain all rolling equipment.  2. Continue to improve training programs for repair and maintenance of equipment.  1. Repair and maintenance of equipment.  2. Continue to improve training programs for repair and maintenance of equipment to be refurblished and painted training and training tours be refurblished and painted to the provide fire and maintenance of equipment training tours be refurblished and painted to the provide fire and maintenance of equipment training tours be refurblished and painted training tours be refurblished and painted training tours be refurblished and painted to the refurblished training to the		hours per year d. Number of Fire Department	na	na		17,280
training programs for repair and maintenance of all facilities and rescue equipment.  Fleet Maintenance GSD  1. Repair and maintenance of bury spring repair and maintenance of all rolling equipment.  2. Continue to improve training programs for repair and maintain all rolling equipment.  8. Preventative maintenance of activities na na na 175 bury spring additional training na na na 175 bury spring additional training na na na 175 bury spring na na na 185 dury spring na na na 195 dury spring na na 195 dury spring na		5	na	na	44	44
Fleet Maintenance GSD  1. Repair and maintain all rolling equipment.  a. Preventative maintenance activities na na na na 175 b. Equipment to be refurbished and painted na	training programs for repair and maintenance of all facilities and rescue	additional training b. Total specialized training				6 320
1. Repair and maintain all rolling equipment.  a. Preventative maintenance activities na na na 175 Equipment to be refurbished and painted na na na na 3 equipment per day d. Repair and maintenance of equipment per day na na na na 1,920 e. Number of rolling vehicles na na na na 1,920 all rolling equipment.  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  Fleet Maintenance USD  1. Repair and maintain all rolling equipment.  a. Preventative maintenance activities 1,550 1,550 2,220 excitities 1,550 1,550 2,220 excititi						
rolling equipment.  b. Equipment to be refurbished and painted na						
refurbished and painted na na na 3 c. Repair and maintenance of equipment per day d. Repair and maintenance of equipment per day d. Repair and maintenance of equipment per day d. Repair and maintenance of hours per year na na na 1,920 e. Number of rolling vehicles na na na 1,920 e. Number of rolling vehicles na na na 1,920 e. Number of rolling vehicles na na na 1,920 e. Number of rolling vehicles na na na 1,920 e. Number of rolling vehicles na na na 1,920 e. Number of rolling vehicles na na na 1 total specialized training na na na 1 total specialized training na na na 40 vehicles na na na 40 vehicles na na na na 40 vehicles na na na 40 vehicles na na na na 40 vehicles na na na na na na 1 vehicles na na na na na na na 40 vehicles na vehicles na na na		activities	na	na	175	175
equipment per day d. Repair and maintenance hours per year e. Number of rolling vehicles na na na na 1,920 e. Number of rolling vehicles na na na na 1,920 e. Number of rolling vehicles na na na na 1,920 e. Number of rolling vehicles na na na na 1 1 2 2. Continue to improve training programs for repair and maintenance of all rolling equipment.  8. Employees receiving additional training na na na na na 1 1 1 1 1 1 1 1 1 1 1 1		refurbished and painted	na	na	3	3
e. Number of rolling vehicles na na 62  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  Begin and maintain all rolling equipment.  a. Employees receiving additional training na na na 1 na 1  Total specialized training na na na na 40  Fleet Maintenance USD  1. Repair and maintain all rolling equipment.  a. Preventative maintenance activities 1,550 1,550 2,220  b. Equipment to be refurbished and painted na na na 15  c. Repair and maintenance of equipment per day na na na na 40  d. Repair and maintenance of equipment per day na na na na 40  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  a. Employees receiving additional training na na na na 1  a. Provide Fire Safety Programs to the General na Program participants na na na na 1  a. Employees receiving na		equipment per day d. Repair and maintenance	na	na		5
training programs for repair and maintenance of all rolling equipment.  Fleet Maintenance USD  1. Repair and maintain all rolling equipment.  a. Preventative maintenance activities 1,550 1,550 2,220 Equipment to be refurbished and painted c. Repair and maintenance of equipment per day 40 40 40 25 (Repair and maintenance hours per year 58,250 58,250 35,000 3 e. Number of rolling vehicles 351 351 351 213  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  Fire Prevention GSD  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections  1. Provide Fire Safety Programs to the General b. Total specialized training hours name additional training name name name name name name name name					·	1,920 62
Fleet Maintenance USD  1. Repair and maintain all rolling equipment.  a. Preventative maintenance activities 1,550 1,550 2,220 b. Equipment to be refurbished and painted 15 15 15 15 15 15 15 15 15 15 15 15 15	training programs for repair and maintenance of	additional training b. Total specialized training				1
1. Repair and maintain all rolling equipment.  a. Preventative maintenance activities 1,550 1,550 2,220 b. Equipment to be refurbished and painted 15 15 15 15 c. Repair and maintenance of equipment per day 40 40 25 d. Repair and maintenance hours per year 58,250 58,250 35,000 3 e. Number of rolling vehicles 351 351 213  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  a. Employees receiving additional training 30 30 30 12 b. Total specialized training hours 480 480 600  Fire Prevention GSD  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections		riours	Па	Па	40	40
rolling equipment.  b. Equipment to be refurbished and painted 15 15 15 15  c. Repair and maintenance of equipment per day 40 40 25  d. Repair and maintenance hours per year 58,250 58,250 35,000 3  e. Number of rolling vehicles 351 351 213  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  a. Employees receiving additional training 30 30 12  b. Total specialized training 70 480 480 600  Fire Prevention GSD  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections		a. Duamentati ya masimtamana				
c. Repair and maintenance of equipment per day d. Repair and maintenance hours per year e. Number of rolling vehicles  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  a. Employees receiving additional training b. Total specialized training hours  480  480  480  58,250  35,000  3  213  225  35,000  3  301  12  Total specialized training hours  480  480  600  Fire Prevention GSD  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections	•	activities	1,550	1,550	2,220	2,220
d. Repair and maintenance hours per year 58,250 58,250 35,000 3 e. Number of rolling vehicles 351 351 213  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  a. Employees receiving additional training 30 30 12 repair and maintenance of all rolling equipment.  b. Total specialized training hours 480 480 600  Fire Prevention GSD  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections		refurbished and painted c. Repair and maintenance of				15
e. Number of rolling vehicles 351 351 213  2. Continue to improve training programs for repair and maintenance of all rolling equipment.  a. Employees receiving additional training 30 30 12 repair and maintenance of all rolling equipment.  480 480 600  Fire Prevention GSD  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections		d. Repair and maintenance				25
training programs for repair and maintenance of all rolling equipment.  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections  2. Additional training and maintenance of b. Total specialized training hours and training all rolling equipment.  480 480 600  480 600  7,650 8,200 1				· ·	·	35,000 213
all rolling equipment. hours 480 480 600  Fire Prevention GSD  1. Provide Fire Safety Programs to the General b. Fire Safety Inspections 8,500 7,650 8,200 1	training programs for	additional training	30	30	12	12
1. Provide Fire Safety a. Program participants 8,500 7,650 8,200 1 Programs to the General b. Fire Safety Inspections			480	480	600	600
Programs to the General b. Fire Safety Inspections	Fire Prevention GSD					
Services District. performed 1,400 940 1,200	3	b. Fire Safety Inspections	8,500	7,650	8,200	10,500
		performed	1,400	940	1,200	1,600
Fire Prevention USD						
1. Provide public Fire       a. Elementary schools with         Education Programs to       "Learn Not To Burn"         every kindergarten through       curriculum         132       132	Education Programs to every kindergarten through	"Learn Not To Burn" curriculum	132	132	132	135
third grade student in the b. Participants attending public school system. b. Participants attending programs 34,000 30,920 38,000 3			34,000	30,920	38,000	39,000

					"Wave One" Department
Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
2. Provide Life Safety Programs to MDHA low-	MDHA program participants	3,000	4,180	3,500	5,200
income families. 3. Provide Fire Safety Inspections and Plans Review for the Urban Services District.	<ul><li>a. Fire safety inspections</li><li>b. Plans review</li></ul>	7,500 6,000	6,635 5,285	7,400 6,000	8,800 6,000
COMMUNITY SERVICES BU	IREAU				
Community Services USD/	GSD				
<ol> <li>Continue to develop a community-based relationship by supporting the needs of all citizens, citizen groups, business community, and the media.</li> </ol>	<ul><li>a. Media calls per year</li><li>b. Color Guard request</li><li>c. Special Events</li></ul>	na na na	na na na	na na na	2,500 45 200
ADMINISTRATION BUREA	U				
Billing & Customer Service	e GSD				
Process emergency ambulance accounts.	<ul><li>a. Electronic filing of insurance claims/weekly</li><li>b. Review of delinquent</li></ul>	833	218	240	327
	accounts/daily c. Accounts invoiced/daily	39 158	50 120	100 150	120 150
	d. Balance due statements/daily	284	275	280	375
Provide collection activities.	<ul><li>a. Customer service/patient contracts/yearly</li><li>b. Follow-up return calls</li><li>c. Fire hydrant accounts</li></ul>	28,037 2,928	19,700 6,000	19,750 13,200	22,200 12,000
	reviewed/yearly	2,225	2,225	2,225	0
Provide customer service/patient satisfactio	a. Surveys mailed/yearly     b. Analyze and compile	650	600	600	600
survey.	surveys  c. Customer concerns identified and	45	24	48	24
	monitored/yearly	85	50	140	100
Administration USD					
<ol> <li>Upgrade and maintain the Fire Department Human Resource Filing System.</li> </ol>	Personnel files converted	1,211	1,211	1,210	1,236
<ol> <li>Computerize all personal leave; sick leave, line-of- duty injury leave and holiday leave records.</li> </ol>	Employee files computerized	1,211	1,211	1,210	1,236
office and equipment	y, a. Supplies ordered (times per year) y b. Payments made daily	36 36	36 36	36 36	52 50



Fire GSD General Fund

EXPENSE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
OPERATING EXPENSE:				
PERSONAL SERVICES:				
Salary Expense	14,596,196	14,779,503	18,794,227	20,300,327
Fringe Benefits	4,080,569	3,816,941	4,648,017	4,970,617
Per Diem & Other Fees	0	0	0	0
TOTAL PERSONAL SERVICES	18,676,765	18,596,444	23,442,244	25,270,944
OTHER SERVICES:				
Utilities	116,900	121,598	134,962	134,962
Professional Services	62,000	71,648	62,000	62,000
Purchased Services	220,840	274,279	208,340	208,340
Travel	21,124	4,706	21,124	21,124
Communications	10,500	1,712	5,000	5,000
Printing	60,000	55,979	60,000	60,000
Advertising & Promotion	0	0	0	0
Subscriptions	3,500	1,310	3,500	3,500
Tuition, Reg., & Membership Dues	8,950	8,111	6,950	6,950
Repairs & Maintenance Services	71,300	107,481	87,300	87,300
Internal Service Fees	152,000	141,894	334,644	731,303
TOTAL OTHER SERVICES	727,114	788,718	923,820	1,320,479
OTHER EXPENSE:				
Supplies and Materials	1,086,289	915,079	1,100,789	1,200,789
Misc. Other Expenses & Payments	0	0	0	0
Fixed Charges	111,000	95,765	102,000	102,000
Licenses, Permits, & Fees	33,000	80,693	33,000	33,000
Taxes	0	0	0	0
Grant Contributions & Awards	0	0	0	0
TOTAL OTHER EXPENSE	1,230,289	1,091,537	1,235,789	1,335,789
PENSION, ANNUITY, DEBT, & OTHER COSTS	0	0	0	0
EQUIPMENT, BUILDINGS, & LAND	0	0	0	0
SPECIAL PROJECTS	0	0	0	0
TOTAL ORFRATING EVET-VOT				07.007.017
TOTAL OPERATING EXPENSE	20,634,168	20,476,699	25,601,853	27,927,212
TRANSFERS TO OTHER FUNDS & UNITS:	55,000	38,000	0	0
TOTAL EXPENSE AND TRANSFERS	20,689,168	20,514,699	25,601,853	27,927,212



Fire GSD General Fund

REVENUE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
PROGRAM REVENUE:				
Charges, Commissions, & Fees				
Charges For Current Services	3,663,110	3,230,936	3,437,550	3,321,097
Commissions and Fees	0	0	0	0
Subtotal Charges, Commissions, & Fees	3,663,110	3,230,936	3,437,550	3,321,097
Other Governments & Agencies				
Federal Direct	1,524,600	0	0	0
Federal Through State	1,251,715	151,461	103,877	151,409
Federal Through Other Pass-Through	0	2,798,058	2,543,000	2,604,720
State Direct	69,776	52,510	57,600	57,600
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	2,846,091	3,002,029	2,704,477	2,813,729
Other Program Revenue				
Contributions and Gifts	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Use of Money or Property	0	0	0	0
Subtotal Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	6,509,201	6,232,965	6,142,027	6,134,826
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Taxes, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
TRANSFERS FROM OTHER FUNDS AND UNITS:	0	O	0	0
TOTAL REVENUE AND TRANSFERS	6,509,201	6,232,965	6,142,027	6,134,826



Fire USD General Fund

EXPENSE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
OPERATING EXPENSE:				
PERSONAL SERVICES:				
Salary Expense	35,435,697	34,763,891	39,554,887	43,023,287
Fringe Benefits	9,665,997	9,226,043	10,262,695	10,755,995
Per Diem & Other Fees	0	0	0	0
TOTAL PERSONAL SERVICES	45,101,694	43,989,934	49,817,582	53,779,282
OTHER SERVICES:				
Utilities	566,808	623,060	662,947	662,947
Professional Services	1,500	30,943	1,500	1,500
Purchased Services	76,767	56,838	105,467	105,467
Travel	53,000	24,410	53,000	53,000
Communications	0	6,252	0	0
Printing	2,000	6,529	2,000	2,000
Advertising & Promotion	22,000	14,690	18,000	18,000
Subscriptions	10,050	2,721	3,050	3,050
Tuition, Reg., & Membership Dues	17,000	20,389	16,000	16,000
Repairs & Maintenance Services	57,765	204,992	104,265	104,265
Internal Service Fees	339,155	316,781	556,310	1,438,912
TOTAL OTHER SERVICES	1,146,045	1,307,605	1,522,539	2,405,141
OTHER EXPENSE:				
Supplies and Materials	1,487,932	1,349,419	1,524,932	1,539,932
Misc. Other Expenses & Payments	0	0	0	0
Fixed Charges	14,600	2,960	3,600	3,600
Licenses, Permits, & Fees	18,000	19,145	17,000	17,000
Taxes	0	0	0	0
Grant Contributions & Awards	0	0	0	0
TOTAL OTHER EXPENSE	1,520,532	1,371,524	1,545,532	1,560,532
PENSION, ANNUITY, DEBT, & OTHER COSTS	0	0	0	0
EQUIPMENT, BUILDINGS, & LAND	96,000	0	76,000	76,000
SPECIAL PROJECTS	0	0	0	0
TOTAL OPERATING EXPENSE	47,864,271	46,669,063	52,961,653	57,820,955
TRANSFERS TO OTHER FUNDS & UNITS:	100,000	99,966	0	0
TOTAL EXPENSE AND TRANSFERS	47,964,271	46,769,029	52,961,653	57,820,955



Fire USD General Fund

REVENUE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
PROGRAM REVENUE:				
Charges, Commissions, & Fees				
Charges For Current Services	150,000	90,453	700	2,400
Commissions and Fees	0	0	0	0
Subtotal Charges, Commissions, & Fees	150,000	90,453	700	2,400
Other Governments & Agencies				
Federal Direct	0	0	0	0
Federal Through State	0	0	0	0
Federal Through Other Pass-Through	0	0	0	0
State Direct	299,040	299,040	309,760	337,645
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	299,040	299,040	309,760	337,645
Other Program Revenue				
Contributions and Gifts	0	0	0	0
Miscellaneous Revenue	0	1,902	500	0
Use of Money or Property	0	0	0	0
Subtotal Other Program Revenue	0	1,902	500	0
TOTAL PROGRAM REVENUE	449,040	391,395	310,960	340,045
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Taxes, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	8,164	0	0	0
TOTAL NON-PROGRAM REVENUE	8,164	0	0	0
TRANSFERS FROM OTHER FUNDS AND UNITS:	0	O	0	0
TOTAL REVENUE AND TRANSFERS	457,204	391,395	310,960	340,045



			FV 2	001		EV 2002		EV 2	003
	Class	Crada	FY 2		CTC Dual	FY 2002	ETE Due	FY 2	
	<u>Class</u>	<u>Grade</u>	Bud. Pos.	виа. і	FIE Buu.	POS. Bud	. FIE BUC	<u>ı. Pos.</u>	Bud. FIE
32 Fire (EMS) - GSD Fund 10101									
Account Clerk 2	4370	GS04	2		2.0	2	2.0	0	0.0
Account Clerk 3	3730	GS05	4		4.0	4	4.0	0	0.0
Admin Services Officer 4	7245	SR12	1		1.0	1	1.0	1	1.0
Administrative Assistant 1	7240	GS06	1		1.0	1	1.0	0	0.0
Administrative Assistant 2	7241	GS08	1		1.0	1	1.0	0	0.0
Administrative Assistant 2	7720	SR11	0		0.0	0	0.0	1	1.0
Dist Chief-Emer Amb Svc	7289	PF11	15		15.0	15	15.0	0	0.0
Dist Chief-Emer Amb Svc Train	6647	PF11	13		1.0	1	1.0	0	0.0
Emerg Vehicle Technician 1	3057	TG12	3		3.0	3	3.0	3	3.0
3	1818	PS04	36		36.0	53	53.0	65	65.0
Emergency Med Tech 2 Emergency Telecommunicator	7291	SR06	0		0.0	0	0.0	1	1.0
Fire Assistant Chief	0430	PS08	0		0.0	0	0.0	6	6.0
Fire Assistant Chief Fire Asst. Chief-EA Serv	0430	PS08	5		5.0	5	5.0	0	0.0
	7306	PS10	1		1.0	1	1.0	1	1.0
Fire Deputy Chief	1686	PS07				0			
Fire District Chief	6834		0		0.0		0.0	15	15.0
Fire Instructor Fire Lt		PS06	1		1.0	1	1.0	1	1.0
	10155		0		0.0	0	0.0	2	2.0
Fire Lt-Communications	6409	PF09	2		2.0	2	2.0	0	0.0
Fire/EMT Dispatcher	7423	PS04	6		6.0	6	6.0	5	5.0
Info Systems Manager	7782	SR13	0		0.0	0	0.0	1	1.0
Info Systems Specialist	7783	GS11	1		1.0	1	1.0	0	0.0
Office Support Rep 2	10121		0		0.0	0	0.0	1	1.0
Office Support Rep 3	10122		0		0.0	0	0.0	4	4.0
Office Support Specialist 1	10123		0		0.0	0	0.0	2	2.0
Paramedic 1	10125		0		0.0	0	0.0	36	36.0
Paramedic 2	7344	PS05	138		38.0		157.0	103	103.0
Technical Specialist 1	7756	SR11	1		1.0	1	1.0	1	1.0
Technical Specialist 2	7757	SR12	1		1.0	11	1.0	1	1.0
Total Positions & FTE			220		220	256	256	250	250.0
32 Fire - GSD Fund 10101									
Account Clerk 2	4370	GS04	1		1.0	1	1.0	0	0.0
Emerg Vehicle Technician 1	3057	TG12	1		1.0	1	1.0	1	1.0
3	7291	SR06	0		0.0	0	0.0	1	1.0
Emergency Telecommunicator	7305	PS06	22		22.0	25	25.0	25	25.0
Fire Captain Fire District Chief	1686	PS07	3		3.0	3	3.0	3	3.0
Fire Engineer	7307	PS05	42		42.0	3 45	3.0 45.0	45	45.0
9									
Fire Fighter 2	7309	PS04	41		41.0	45 10	45.0	33	33.0
Fire Fighter 3	7777	PS05	10		10.0	10	10.0	10	10.0
Fire Fighter/Paramedic	10112		0		0.0	0	0.0	18	18.0
Fire Inspector 2	2534	PS05	5		5.0	5	5.0	5	5.0
Fire Maint Worker 1	2996	TG12	1		1.0	1	1.0	1	1.0
Fire/EMT Dispatcher	7423	PS04	2		2.0	2	2.0	1	1.0
Office Support Specialist 1	10123	5R07	0		0.0	0	0.0	1	1.0
Total Positions & FTE			128		128	138	138	144	144.0
Total GSD			348	34	18.0	394	394.0	394	394.0

This schedule does not reflect the anticipated transfer of positions and personnel from Public Works, Parks, Fire, Water Services, and Motor Pool to the Fleet Management Fund.



			FY 2	001	EV	2002	FY 2	003
	Class	Grade				<u>Bud. FTE</u>	Bud. Pos.	
	Class	<u>Orauc</u>	<u>Duu. 1 03.</u>	<u>Daa. 1 1L</u>	<u>Duu. 1 03.</u>	<u>Duu. I IL</u>	<u>Daa. 1 03.</u>	<u>Duu. I IL</u>
32 Fire - USD Fund 18301								
Account Clerk 2	4370	GS04	6	6.0	) 6	6.0	0	0.0
Account Clerk 3	3730	GS05	4	4.0	) 4	4.0	0	0.0
Admin Specialist	7720	SR12	0	0.0	0	0.0	2	2.0
Administrative Assistant 1	7240		2			2.0		
Administrative Assistant 2	7241		5			5.0		
Emer Telecommunicator 1	7291		0			0.0		
Emer Telecommunicator 2	7292		0			0.0	1	1.0
Emer Vehicle Tech 1	3057		6			6.0		7.0
Emer Vehicle Tech 2	5975		1			1.0		1.0
Emer Vehicle Tech Supervisor	5974		1			1.0		1.0
Emergency Med Tech 2	1818		0			0.0		1.0
Finance Manager	6232	SR14	0	0.0	0	0.0	1	1.0
Fire Assistant Chief	0430	PS08	6	6.0	) 6	6.0	7	7.0
Fire Asst. Chief Training Officer	0594		1			1.0		1.0
Fire Asst. Chief-Safety	6646	PF12	1	1.0	) 1	1.0	0	0.0
Fire Captain	7305		151			151.0		161.0
Fire Chief	1045	DP03	1	1.0	1	1.0	1	1.0
Fire Chief Training Officer	5513	PS08	1	1.0	) 1	1.0	1	1.0
Fire Comm Superintendent	1297		1			1.0	1	1.0
Fire Deputy Chief	7306		2			2.0	2	
Fire Deputy Director	7057		1			1.0		1.0
Fire District Chief	1686		22			22.0		24.0
Fire Engineer	7307		171			171.0		171.0
Fire Fighter 2	7309	PS04	323	323.0	323	323.0	304	304.0
Fire Fighter 3	7777	PS05	70			70.0		70.0
Fire Fighter/Paramedic	10112	PS05	0	0.0	0	0.0	10	10.0
Fire Inspector 1	7310	PS05	0	0.0	2	2.0	3	
Fire Inspector 2	2534	PS05	17	17.0	17	17.0	17	17.0
Fire Instructor	6834	PS06	10	10.0	10	10.0	5	5.0
Fire Lt	10155	PS05	0	0.0	0	0.0	8	8.0
Fire Lt-Communications	6409		8	8.0	8	8.0	0	0.0
Fire M&R Asst. Supt.	0593	GS11	1	1.0	) 1	1.0	0	0.0
Fire Maint Superintendent	5492	SR13	1	1.0	) 1	1.0	1	1.0
Fire Maint Worker 1	2996	TG12	12	12.0	12	12.0	12	12.0
Fire Maint Worker 2	2995	TL12	2	2.0	) 2	2.0	2	2.0
Fire Maintenance Supervisor	5973	TS12	1	1.0	) 1	1.0	1	1.0
Fire Marshal	3015	PS08	1	1.0	) 1	1.0	1	1.0
Fire Marshal-Assistant	1495	PS06	5	5.0	5	5.0	4	4.0
Fire Marshal-Deputy	0440	PS07	2	2.0	2	2.0	2	2.0
Fire/EMT Dispatcher	7423	PS04	25	25.0	25	25.0	22	22.0
Fiscal Affairs Manager	7676	GS13	1	1.0	1	1.0	0	0.0
Office Support Rep 2	10121	SR05	0	0.0	0	0.0	4	4.0
Office Support Rep 3	10122	SR06	0	0.0	0	0.0	6	6.0
Office Support Specialist 1	10123	SR07	0	0.0	0	0.0	3	3.0
Total Positions & FTE		-	862	862.0	864	864.0	864	864.0

This schedule does not reflect the anticipated transfer of positions and personnel from Public Works, Parks, Fire, Water Services, and Motor Pool to the Fleet Management Fund.

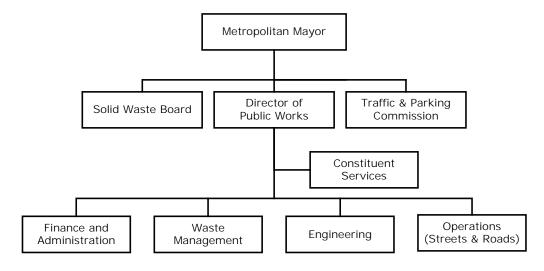
### 42 Public Works-At a Glance



Public Work's mission is to provide for the engineering, maintenance, construction, and repair of streets, roads, bridges, guardrails, sidewalks, traffic signs and signals, operation of parking facilities, refuse collection, street and sidewalk cleaning, and street light operation within the Urban Service District. The Department also provides for activities directly related to solid waste disposal and the curbside collection and processing of recyclable materials in selected areas of Davidson County including both USD and GSD areas.

Budget		2000-01	2001-02	2002-03			
Summary	Expenditures and Transfers:						
	GSD General Fund	\$40,385,490	\$44,269,672	\$42,380,742			
	USD General Fund	14,801,709	16,489,884	17,102,346			
	Solid Waste Operations	28,965,560	32,195,767	32,997,441			
	Public Works Sidewalk	0	0	500,000			
	Special purpose funds	1,202,691	352,046	352,046			
	Total Expenditures	\$85,355,450	\$93,307,369	\$93,332,575			
	Revenues and Transfers:						
	Charges, Commissions, & Fees	\$7,270,154	\$7,786,289	\$4,682,916			
	Other Governments	102,000	0	0			
	Other Program Revenue	0	-62,884	129,568			
	Total Program Revenue	\$7,372,154	\$7,723,405	\$4,812,484			
	Non-program Revenue	442,050	332,750	236,500			
	Transfers	23,315,629	25,576,037	30,343,897			
	Total Revenues	\$31,129,833	\$33,632,192	\$35,392,881			
Positions	Total Budgeted Positions - GSD	379	395	372			
1 031110113	Total Budgeted Positions - USD	47	49	50			
	Total Budgeted Positions - Solid Waste	115	92	105			
Contacts	Director of Public Works (Acting): Billy Ly Financial Manager: Billy Davis		ynch@metro.nashville.c davis@metro.nashville.c	3			
	750 South 5 <sup>th</sup> Street 37206 Phone: 862-8700 FAX: 862-8799						

### **Organizational Structure**



# 42 Public Works-At a Glance



### **Budget Highlights FY 2003**

GSD		USD (Continued)	
Pay Plan/Benefit adjustments	\$547,100	Increase in transfers for Refuse	\$888,000
<ul> <li>Addition of 5 Signal Technicians and 4</li> </ul>		Collection functions	
Maintenance and Repair Workers and		<ul> <li>Increase in transfers for Chipper</li> </ul>	
associated supplies and materials*	405,000	functions	148,119
Addition of 8 Engineers to meet new development review and inspection		Subtotal – Waste Management	1 007 110
development review and inspection requirements*	400,000	Transfers	1,036,119
<ul> <li>Addition of 4 Maintenance and Repair</li> </ul>	400,000	Total – USD Adjustments	\$612,462
Worker positions in the Signs and		Total – 03D Adjustificitis	Ψ012, <del>4</del> 02
Marking Unit and associated supplies		Waste Management	
and materials*	204,059	Administration:	
<ul> <li>Wages and benefits associated with</li> </ul>		<ul> <li>Information systems billings</li> </ul>	\$12,690
reorganizing the Administrative Staff*	170,000	<ul> <li>All other cost reductions (net)</li> </ul>	-85,888
<ul> <li>Increase Traffic Engineering staffing by</li> </ul>		Subtotal – Administration	-73,198
2 positions and reallocate 3 other			
positions for Neighborhood Traffic		Disposal:	
Management*	130,000	Payment to USD Debt Service for	
Upgrade positions in the Engineering  Division to believe capital project.		Nashville Thermal	8,025,266
Division to bolster capital project management and the construction		Reduction in payments for ash     management from Thormal	1 000 014
inspection of capital projects*	102,000	<ul><li>management from Thermal</li><li>Reduction in direct payments to</li></ul>	-1,890,814
<ul> <li>Addition of a Deputy Director position*</li> </ul>	85,000	Nashville Thermal	-6,804,202
Information systems billings	1,737	All other cost reductions (net)	-519,301
Telecommunication net adjustment	-41,980	Subtotal – Disposal	-1,189,051
800 MHz radio cost reductions	-102,374	2.00.000	.,,
<ul> <li>Fleet Management Consolidation net</li> </ul>		Collection:	
adjustment	-972,611	<ul> <li>Increases for Metro collection</li> </ul>	506,624
Transfer of remaining stormwater		<ul> <li>Increases for Chipper service</li> </ul>	238,681
functions to Water and Sewer	-2,113,356	<ul> <li>Increases for front loader collections</li> </ul>	199,373
Reduction of paving expense from	2 500 000	<ul> <li>Increases for residential bulk collections</li> </ul>	140,899
operational funds	-2,500,000 -3,685,425	All other cost increases (net)	63,995
Subtotal – General Operations	-3,005,425	Subtotal – Collection	1,149,572
Increase in transfers for Solid Waste		Recycling:	
functions	3,603,533	Increases for convenience recycling	
<ul> <li>Increase in transfers for Recycling</li> </ul>		centers	575,951
functions	102,400	<ul> <li>Increases for curbside recycling</li> </ul>	260,740
<ul> <li>Increase in transfers for Chipper</li> </ul>		<ul> <li>Decreases for compost program</li> </ul>	-225,225
functions	90,562	<ul> <li>All other cost increases (net)</li> </ul>	126,298
Subtotal – Waste Management	2.70/ 405	Subtotal – Recycling	737,764
Transfers	3,796,495	I ICII	
Total – GSD Adjustments	\$111,070	Landfills:	220 200
* These adjustments were recommended in		<ul><li>Bordeaux Gas Utilization</li><li>Decrease for maintenance and</li></ul>	339,398
performance audit of May 10, 2002.	1 1110	engineering	-162,811
p =		Subtotal – Landfills	176,587
<u>USD</u>		Cubtotal Lallarino	., 6,66,
<ul> <li>Pay Plan/Benefit adjustments</li> </ul>	\$42,100	Total – Adjustments	\$801,674
<ul> <li>Transfer of remaining stormwater</li> </ul>		-	
functions to Water and Sewer	-22,520		
Elimination of transfer to the GSD for	-65,000		
vehicle maintenance			
Fleet Management Consolidation net adjustment	270 227		
adjustment Subtotal-General Operations	-378,237 -423,657		
Subtotal-General Operations	-423,037		

### 42 Public Works-At a Glance



#### Overview

#### TRAFFIC & PARKING COMMISSION

The General Services District (GSD) Traffic & Parking Division maintains the records of the Traffic and Parking Commission meetings and interfaces with Metro Council, the Administration, the general public and other customers of the department. Operates 5 off street parking facilities providing 2,328 parking spaces. Maintains 1,580 parking meters and parking enforcement with the use of parking patrol officers. Provides loading zone and valet enforcement with the use of parking patrol officers.

#### FINANCE AND ADMINISTRATION

Provides financial management and administration for the department including cost accounting, cost reporting, purchasing, accounts payable and receivable; tracking of fixed assets, oversight of work safety and security, administering personnel and payroll management and supporting the department centers.

#### WASTE MANAGEMENT

The Disposal Division provides post closure activities for Bordeaux Landfill, which closed March 18, 1994. Operates mono ash landfill, composting and wood mulching, and processing contract ash recycling services. Provides funding for disposal to out of county facilities for waste and hazardous waste. Supports Methane Gas Wells program at Bordeaux Landfill. Maintains, manages and monitors former landfill sites. Operates two convenience centers for citizens 7 days per week and proposes 12 household hazardous waste events, and paint and motor oil will be accepted 7 days a week.

The Recycling Division provides recycling boxes at 15 sites (both full and part time). Provides community education through school programs and commercial outreach. Seasonal projects include Trees to Trail (Christmas trees shredded for hiking trails). Provides cardboard and paper collection at Metro offices. Provides bulk item collection program. Fall leaf collection service. Proposes to provide curbside recycling collection one time per month to USD residences.

The Refuse Collection Division provides for weekly curbside collection of household and business refuse. Metro personnel collect 38,000 collection sites and contractors collect 89,413 collection sites. Provides support for special cleanups during year. Provides support for special waste collection and disposal.

Brush Collection Service provides for countywide service 5 times per year per scheduled appointments. Additional non-scheduled service will be performed within each of 20 service districts.

#### **ENGINEERING**

The GSD Engineering Division designs and constructs roads, highways, streets and alleys, storm sewers, bridges, and related structures. Controls traffic. Permits and enforces right of way excavation. With the passage of Council Bill O97-785, this division will be upgrading the permitting process. Provides traffic-engineering support to prepare estimates for traffic control improvements. Acts as public custodian of official streets and alley maintenance map and right of way easement records.

#### **OPERATIONS**

The GSD Operations Division maintains 2,188 miles of road system with road and shoulder maintenance; drainage, patching, mowing, street cleaning, tree cutting and winter storm response. Responds to hazardous materials spills with Haz Mat and USAR teams. Repairs bridges, guardrails and sidewalks.

The GSD Highway Safety Lighting provides 300 streetlights on State routes in the General Services District.

The GSD Bridges Division repairs and maintains bridges and sidewalks, and repairs and installs guard rails.

The GSD Signals, Signs and Marking Division applies pavement markings, installs, maintains and removes regulatory warning and advisory signs. Installs and maintains traffic signals. (Since 1992, 110 signals have been added to the system).

The Urban Services District (USD) Street Cleaning Division cleans streets and sidewalks in the Urban Services District. Provides for cleaning vacant lots per the Beautification Program. Cleans Central Business District nightly and supports special events.

The USD Street Lighting provides for Nashville Electric Service to maintain 51,800 streetlights in the Urban Services District and install additional lights as directed by Public Works. NES adjusted lighting inventory in July 2000.

The GSD Equipment Division will no longer be a part of Public Works after 10/1/02, which includes Public Works Fleet Management and Maintenance and Repair of over 918 pieces of equipment ranging from small motors to heavy equipment for all divisions of Public Works and other Metro agencies.

Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	Pepartment FY 2003 Budget
TRAFFIC & PARKING COMMI	SSION				
Traffic & Parking					
Manages and operates the on-street parking system of meters, etc.	Parking meters	1,575	1,514	1,580	1,693
<ol><li>Manages and operates the off-street parking system of garages and parking lots.</li></ol>	Total number of off-street parking spaces	2,190	2,307	2,328	2,307
3. Enforce parking meters and other parking restrictions.	Estimated parking tickets income	900,000	1,146,000	900,000	1,250,000
FINANCE AND ADMINISTRA	TION				
GSD Staff Services					
Management of capital improvement funds and operating budget.	<ul><li>a. Active bond funds (number of business units) – USD</li><li>b. Active bond funds (number</li></ul>	4 (17)	4 (24)	2 (17)	4 (21)
operating badget.	of business units) - GSD	9 (49)	10 (55)	10 (58)	10 (21)
GSD Satellite Cities					
Provide maintenance support to satellite cities.	Contracts - agreements	3	3	3	3
Chipper Service					
Residential brush collection by route and appointment in USD/GSD.	Tons of brush collected	na	na	na	20,000
Refuse Collection Support					
Metro Collection					
Collection of waste from residences within the USD.	Weekly number of homes waste collected from	na	na	na	37,000
Contribution Collection					
Collection of waste from residences within the USD by private contractors.	Weekly number of homes waste collected from	na	na	na	90,000
Downtown Business Collection					
Day and night refuse collection service for downtown.	Days and nights per week downtown serviced	na	na	na	6
Residential Bulk Collection					
<ol> <li>Collection of bulk items, such as furniture, from residences in the USD/GSD by appointment.</li> </ol>	Number of appointment collections per residence per year	na	na	na	2

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Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	Pepartment FY 2003 Budget
Front Loader Collection					
Dumpster collection at various sites in USD.	Dumpsters collected per week	na	na	na	2,000
Dead Animal					
Collection of dead animals in USD/GSD.	Tons of dead animals collected	na	na	na	6,800
WASTE MANAGEMENT					
Disposal					
Thermal					
Disposal of Metro's collected refuse by incineration in Thermal Plant.	Tons of refuse disposed of	na	na	na	161,000
Ash Management					
Disposal of ash generated by incineration of refuse in the Thermal Plant.	Tons of ash disposed of	na	na	na	88,000
Construction & Demolition Dispo	osal				
Disposal of construction and demolition debris.	Tons disposed of	na	na	na	7,800
	a. Roads maintained (miles)     b. Roads re-surfaced (miles)	2,154 90	2,154 90	2,238 75	2,238 75
Bordeaux Gas					
Collection of methane gas at Bordeaux Landfill.	Revenue generated	na	na	na	200,000
Metals					
Residential collection of metal materials, such as stoves, by appointment in USD/GSD.	Collections per residence per year	na	na	na	2
Compost					
Production of mulch for sale at Bordeaux Landfill by grinding wood waste.	Tons produced	na	na	na	22,000
Curb Leaf					
Collection of leaves at residences in USD/GSD.     Tire Program	Number of homes	na	na	na	160,000
State funded tire-recycling program.	Number of tires recycled	na	na	na	500,000

Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	"Wave One" Department FY 2003 Budget
Land Maintenance					
<ol> <li>Maintenance of closed/active landfills by keeping grass low and having no exposed trash.</li> </ol>	Number of violations	na	na	na	0
Recycling					
Downtown Business Recycling					
<ol> <li>Collection of cardboard for recycling from downtown businesses.</li> </ol>	Tons of cardboard collected	na	na	na	6,000
Curbside Recycling					
Residential recycling from residences within the USD.	Number of homes recycling materials collected from	na	na	na	130,000
Drop-Off Recycling					
<ol> <li>Non-staffed recycling drop- off facilities within GSD/USD.</li> </ol>	Number of tons of recycling materials dropped-off	na	na	na	7,000
Convenient/Recycling Center					
<ol> <li>Recycling and refuse drop- off facilities within GSD/USD staffed by Metro employees.</li> </ol>	Tons of waste materials dropped-off at centers	na	na	na	14,127
OPERATIONS					
GSD					
Household Hazardous Waste					
Daily receipt of household hazardous material.	Tons of household hazardous waste collected	na	na	na	60
Highway Safety Lights					
<ol> <li>Provide lighting to various state highways, interstates, and intersections in the GSD.</li> </ol>	Street lights	300	300	300	300
Street Lights					
Provides for street lighting for the various streets and roads within the USD.	a. Number of street lights	na	na	49,700	50,000
Bridges					
<ol> <li>Maintain safety and service ability of various viaducts, bridges, underpasses, culverts, and other structures.</li> </ol>	Structures of 20 feet in length or more	352	352	360	360

Results Matter

					Department
Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
Signals					
Install and maintain traffic signals, regulatory warning	<ul><li>a. Signs in Metro</li><li>b. Miles of pavement</li></ul>	90,450	90,500	90,550	91,000
and advisory signals, and	markings	1,820	1,820	1,820	2,150
pavement markings.	c. Signalized locations	827	799	799	815
Street Clean					
<ol> <li>Sweeping and cleaning of streets and roads within the USD.</li> </ol>	Miles (approximate) of streets and roads swept	3,000	3,000	3,000	3,000
Equipment (will no longer b	e a part of Public Works 10/0	1/02)			
Manage and maintain     Public Works' fleet of     vehicles and equipment.	Public Works equipment	553	553	553	553



Public Works GSD General Fund

EXPENSE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
OPERATING EXPENSE:				
PERSONAL SERVICES:				
Salary Expense	12,096,523	11,571,038	12,588,978	13,325,011
Fringe Benefits	3,323,522	3,317,320	3,300,039	3,313,834
Per Diem & Other Fees	0	0	0	0
TOTAL PERSONAL SERVICES	15,420,045	14,888,358	15,889,017	16,638,845
OTHER SERVICES:				
Utilities	585,256	606,862	631,129	628,016
Professional Services	864,689	371,996	657,368	35,400
Purchased Services	198,906	763,286	1,096,531	1,089,406
Travel	36,877	7,569	34,502	30,377
Communications	1,660	(141)	1,598	1,410
Printing	12,803	7,211	12,053	9,803
Advertising & Promotion	10,900	24,324	13,150	10,900
Subscriptions	7,650	245	4,650	1,650
Tuition, Reg., & Membership Dues	37,756	53,018	37,506	36,756
Repairs & Maintenance Services	5,446,273	5,103,981	6,042,235	1,524,985
Internal Service Fees	995,734	972,722	1,259,407	81,050
TOTAL OTHER SERVICES	8,198,504	7,911,073	9,790,129	3,449,753
OTHER EXPENSE:				
Supplies and Materials	2,620,310	2,026,939	2,711,186	2,686,132
Misc. Other Expenses & Payments	0	0	0	0
Fixed Charges	290,485	97,968	278,711	231,388
Licenses, Permits, & Fees	10,549	16,700	8,299	1,549
Taxes	0	6,400	4,000	4,000
Grant Contributions & Awards	195,322	193,869	223,322	223,322
TOTAL OTHER EXPENSE	3,116,666	2,341,876	3,225,518	3,146,391
PENSION, ANNUITY, DEBT, & OTHER COSTS	0	0	0	0
EQUIPMENT, BUILDINGS, & LAND	36,439	220,107	30,750	15,000
SPECIAL PROJECTS	0	0	0	0
TOTAL OPERATING EXPENSE	26,771,654	25,361,414	28,935,414	23,249,989
TRANSFERS TO OTHER FUNDS & UNITS:	13,613,836	13,334,590	15,334,258	19,130,753
TOTAL EXPENSE AND TRANSFERS	40,385,490	38,696,004	44,269,672	42,380,742



Public Works GSD General Fund

REVENUE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
PROGRAM REVENUE:				
Charges, Commissions, & Fees				
Charges For Current Services	2,496,537	1,287,157	1,209,400	2,175,650
Commissions and Fees	0	0	0	0
Subtotal Charges, Commissions, & Fees	2,496,537	1,287,157	1,209,400	2,175,650
Other Governments & Agencies				
Federal Direct	0	0	0	0
Federal Through State	0	0	0	0
Federal Through Other Pass-Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue				
Contributions and Gifts	0	0	0	0
Miscellaneous Revenue	0	500	0	0
Use of Money or Property	0	0	0	0
Subtotal Other Program Revenue	0	500	0	0
TOTAL PROGRAM REVENUE	2,496,537	1,287,657	1,209,400	2,175,650
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Taxes, Licenses, & Permits	442,050	195,875	332,750	196,500
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	257	0	0
TOTAL NON-PROGRAM REVENUE	442,050	196,132	332,750	196,500
TRANSFERS FROM OTHER FUNDS AND UNITS:	625,044	685,719	69,044	4,290
TOTAL REVENUE AND TRANSFERS	3,563,631	2,169,508	1,611,194	2,376,440



Public Works USD General Fund

EXPENSE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
OPERATING EXPENSE:				
PERSONAL SERVICES:				
Salary Expense	948,928	1,052,968	999,098	1,020,570
Fringe Benefits	256,797	335,942	262,010	260,702
Per Diem & Other Fees	0	0	0	0
TOTAL PERSONAL SERVICES	1,205,725	1,388,910	1,261,108	1,281,272
OTHER SERVICES:				
Utilities	3,782,251	3,651,880	4,050,251	4,050,251
Professional Services	200	0	200	200
Purchased Services	27,000	118,307	901,570	900,986
Travel	0	0	0	0
Communications	0	0	0	0
Printing Advertising & Description	0	0	0	0
Advertising & Promotion Subscriptions	0	0	0	0
Tuition, Reg., & Membership Dues	0	0	0	0
Repairs & Maintenance Services	641,764	362,284	0	0
Internal Service Fees	0	2,274	36,000	(342,237)
TOTAL OTHER SERVICES	4,451,215	4,134,745	4,988,021	4,609,200
OTHER EXPENSE:				
Supplies and Materials	3,000	1,638	3,000	3,000
Misc. Other Expenses & Payments	0	0	0	0
Fixed Charges	20	0	20	20
Licenses, Permits, & Fees	0	0	0	0
Taxes	0	0	0	0
Grant Contributions & Awards	0	0	0	0
TOTAL OTHER EXPENSE	3,020	1,638	3,020	3,020
PENSION, ANNUITY, DEBT, & OTHER COSTS	0	0	0	0
EQUIPMENT, BUILDINGS, & LAND	0	0	0	0
SPECIAL PROJECTS	0	0	0	0
TOTAL OPERATING EXPENSE	5,659,960	5,525,293	6,252,149	5,893,492
TRANSFERS TO OTHER FUNDS & UNITS:	9,141,749	9,141,749	10,237,735	11,208,854
TOTAL EXPENSE AND TRANSFERS	14,801,709	14,667,042	16,489,884	17,102,346



Public Works USD General Fund

REVENUE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget	
PROGRAM REVENUE:					
Charges, Commissions, & Fees					
Charges For Current Services	16,874	18,530	18,390	19,000	
Commissions and Fees	0	0	0	0	
Subtotal Charges, Commissions, & Fees	16,874	18,530	18,390	19,000	
Other Governments & Agencies					
Federal Direct	0	0	0	0	
Federal Through State	0	0	0	0	
Federal Through Other Pass-Through	0	0	0	0	
State Direct	0	0	0	0	
Other Government Agencies	0	0	0	0	
Subtotal Other Governments & Agencies	0	0	0	0	
Other Program Revenue					
Contributions and Gifts	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Use of Money or Property	0	0	0	0	
Subtotal Other Program Revenue	0	0	0	0	
TOTAL PROGRAM REVENUE	16,874	18,530	18,390	19,000	
NON-PROGRAM REVENUE:					
Property Taxes	0	0	0	0	
Local Option Sales Tax	0	0	0	0	
Other Taxes, Licenses, & Permits	0	0	0	0	
Fines, Forfeits, & Penalties	0	0	0	0	
Compensation From Property	0	0	0	0	
TOTAL NON-PROGRAM REVENUE	0	0	0	0	
TRANSFERS FROM OTHER FUNDS AND UNITS:	0	0	О	0	
TOTAL REVENUE AND TRANSFERS	16,874	18,530	18,390	19,000	



Public Works Solid Waste Operations

EXPENSE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget	
OPERATING EXPENSE:					
PERSONAL SERVICES:					
Salary Expense	2,675,784	2,518,319	3,668,800	3,987,198	
Fringe Benefits	871,951	718,151	867,822	920,772	
Per Diem & Other Fees	0	0	0	0	
TOTAL PERSONAL SERVICES	3,547,735	3,236,470	4,536,622	4,907,970	
OTHER SERVICES:					
Utilities	8,000	139,421	11,773	350,877	
Professional Services	2,020,360	2,994,123	1,029,608	10,973,163	
Purchased Services	10,869,117	10,799,588	14,092,990	5,545,004	
Travel	15,127	10,548	5,000	11,150	
Communications	48,026	320	0	2,000	
Printing	85,351	2,418	0	0	
Advertising & Promotion	51,010	55,976	483,786	803,000	
Subscriptions	0	0	0	0	
Tuition, Reg., & Membership Dues	596	2,901	20,000	20,000	
Repairs & Maintenance Services	63,540	314,615	23,197	341,429	
Internal Service Fees	54,025	52,246 	58,346	559,305	
TOTAL OTHER SERVICES	13,215,152	14,372,156	15,724,700	18,605,928	
OTHER EXPENSE:					
Supplies and Materials	29,779	209,679	129,834	402,280	
Misc. Other Expenses & Payments	0	0	0	0	
Fixed Charges	9,000	237,504	28,067	51,505	
Licenses, Permits, & Fees	900	3,108	1,649	1,559	
Taxes	0	0	0	0	
Grant Contributions & Awards	225,050	195,038	212,526	338,875	
TOTAL OTHER EXPENSE	264,729	645,329	372,076	794,219	
PENSION, ANNUITY, DEBT, & OTHER COSTS	0	0	402,722	609,068	
EQUIPMENT, BUILDINGS, & LAND	212,597	37,186	0	0	
SPECIAL PROJECTS	0	0	0	0	
TOTAL OPERATING EXPENSE	17,240,213	18,291,141	21,036,120	24,917,185	
TRANSFERS TO OTHER FUNDS & UNITS:	11,725,347	11,503,101	11,159,647	8,080,256	
TOTAL EXPENSE AND TRANSFERS	28,965,560	29,794,242	32,195,767	32,997,441	



Public Works Solid Waste Operations

REVENUE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget	
PROGRAM REVENUE:					
Charges, Commissions, & Fees					
Charges For Current Services	4,756,743	5,413,811	6,558,499	2,488,266	
Commissions and Fees	0	0	0	0	
Subtotal Charges, Commissions, & Fees	4,756,743	5,413,811	6,558,499	2,488,266	
Other Governments & Agencies					
Federal Direct	102,000	0	0	0	
Federal Through State	0	0	0	0	
Federal Through Other Pass-Through	0	0	0	0	
State Direct	0	0	0	0	
Other Government Agencies	0	0	0	0	
Subtotal Other Governments & Agencies	102,000	0	0	0	
Other Program Revenue					
Contributions and Gifts	0	0	0	0	
Miscellaneous Revenue	0	67,363	130,275	104,328	
Use of Money or Property	0	336,888	0	25,240	
Subtotal Other Program Revenue	0	404,251	130,275	129,568	
TOTAL PROGRAM REVENUE	4,858,743	5,818,062	6,688,774	2,617,834	
NON-PROGRAM REVENUE:					
Property Taxes	0	0	0	0	
Local Option Sales Tax	0	0	0	0	
Other Taxes, Licenses, & Permits	0	0	0	0	
Fines, Forfeits, & Penalties	0	0	0	0	
Compensation From Property	0	219,975	0	40,000	
TOTAL NON-PROGRAM REVENUE	0	219,975	0	40,000	
TRANSFERS FROM OTHER FUNDS AND UNITS:	22,690,585	22,446,171	25,506,993	30,339,607	
TOTAL REVENUE AND TRANSFERS	27,549,328	28,484,208	32,195,767	32,997,441	



Publics Works Public Works Sidewalk

EXPENSE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget	
OPERATING EXPENSE:				<del></del> -	
PERSONAL SERVICES:					
Salary Expense	0	0	0	0	
Fringe Benefits	0	0	0	0	
Per Diem & Other Fees	0	0	0	0	
TOTAL PERSONAL SERVICES	0	0	0	0	
OTHER SERVICES:					
Utilities	0	0	0	0	
Professional Services	0	0	0	0	
Purchased Services	0	0	0	0	
Travel	0	0	0	0	
Communications	0	0	0	0	
Printing  Advertising & Promotion	0	0	0	0	
Advertising & Promotion Subscriptions	0	0	0	0	
Tuition, Reg., & Membership Dues	0	0	0	0	
Repairs & Maintenance Services	0	0	0	0	
Internal Service Fees	0	0	0	0	
TOTAL OTHER SERVICES	0	0	0	0	
OTHER EXPENSE:					
Supplies and Materials	0	0	0	0	
Misc. Other Expenses & Payments	0	0	0	0	
Fixed Charges	0	0	0	0	
Licenses, Permits, & Fees	0	0	0	0	
Taxes	0	0	0	0	
Grant Contributions & Awards	0	0	0	0	
TOTAL OTHER EXPENSE	0	0	0	0	
PENSION, ANNUITY, DEBT, & OTHER COSTS	0	0	0	0	
EQUIPMENT, BUILDINGS, & LAND	0	0	0	500,000	
SPECIAL PROJECTS	0	0	0	0	
TOTAL OPERATING EXPENSE		o	o	500,000	
TRANSFERS TO OTHER FUNDS & UNITS:	0	0	0	0	
TOTAL EXPENSE AND TRANSFERS	0	0	0	500,000	



Public Works Public Works Sidewalk

REVENUE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget	
PROGRAM REVENUE:					
Charges, Commissions, & Fees					
Charges For Current Services	0	0	0	0	
Commissions and Fees	0	0	0	0	
Subtotal Charges, Commissions, & Fees	0	0	0	0	
Other Governments & Agencies					
Federal Direct	0	0	0	0	
Federal Through State	0	0	0	0	
Federal Through Other Pass-Through	0	0	0	0	
State Direct	0	0	0	0	
Other Government Agencies	0	0	0	0	
Subtotal Other Governments & Agencies	0	0	0	0	
Other Program Revenue					
Contributions and Gifts	0	191,650	(191,650)	0	
Miscellaneous Revenue	0	0	0	0	
Use of Money or Property	0	1,509	(1,509)	0	
Subtotal Other Program Revenue	0	193,159	(193,159)	0	
TOTAL PROGRAM REVENUE	0	193,159	(193,159)	0	
NON-PROGRAM REVENUE:					
Property Taxes	0	0	0	0	
Local Option Sales Tax	0	0	0	0	
Other Taxes, Licenses, & Permits	0	0	0	0	
Fines, Forfeits, & Penalties	0	0	0	0	
Compensation From Property	0	0	0	0	
TOTAL NON-PROGRAM REVENUE	0	0	0	0	
TRANSFERS FROM OTHER FUNDS AND UNITS:	0	0	0	0	
TOTAL REVENUE AND TRANSFERS	0	193,159	(193,159)		



Public Works Other Special Funds

EXPENSE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
OPERATING EXPENSE:			_	
PERSONAL SERVICES:				
Salary Expense	0	0	0	0
Fringe Benefits	0	0	0	0
Per Diem & Other Fees	0	0	0	0
TOTAL PERSONAL SERVICES	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional Services	0	758,891	0	0
Purchased Services	0	329,026	0	0
Travel	0	0	0	0
Communications	0	0	0	0
Printing	0	0	0	0
Advertising & Promotion	0	0	0	0
Subscriptions	0	0	0	0
Tuition, Reg., & Membership Dues	0	0	0	0
Repairs & Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	0	1,087,917	0	0
OTHER EXPENSE:				
Supplies and Materials	0	0	0	0
Misc. Other Expenses & Payments	0	0	0	0
Fixed Charges	0	676	0	0
Licenses, Permits, & Fees	0	0	0	0
Taxes	0	0	0	0
Grant Contributions & Awards	0	0	0	0
TOTAL OTHER EXPENSE	0	676	0	0
PENSION, ANNUITY, DEBT, & OTHER COSTS	0	0	0	0
EQUIPMENT, BUILDINGS, & LAND	0	93,354	0	0
SPECIAL PROJECTS	1,202,691	0	352,046	352,046
TOTAL OPERATING EXPENSE	1,202,691	1,181,947	352,046	352,046
TRANSFERS TO OTHER FUNDS & UNITS:	0	36,282	0	0
TOTAL EXPENSE AND TRANSFERS	1,202,691	1,218,229	352,046	352,046



Public Works Other Special Funds

REVENUE AND TRANSFERS	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget	
PROGRAM REVENUE:					
Charges, Commissions, & Fees					
Charges For Current Services	0	1,600	0	0	
Commissions and Fees	0	0	0	0	
Subtotal Charges, Commissions, & Fees	0	1,600	0	0	
Other Governments & Agencies					
Federal Direct	0	0	0	0	
Federal Through State	0	187,371	0	0	
Federal Through Other Pass-Through	0	0	0	0	
State Direct	0	113,304	0	0	
Other Government Agencies	0	0	0	0	
Subtotal Other Governments & Agencies	0	300,675	0	0	
Other Program Revenue					
Contributions and Gifts	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Use of Money or Property	0	35,952	0	0	
Subtotal Other Program Revenue	0	35,952	0	0	
TOTAL PROGRAM REVENUE	0	338,227	0	0	
NON-PROGRAM REVENUE:					
Property Taxes	0	0	0	0	
Local Option Sales Tax	0	0	0	0	
Other Taxes, Licenses, & Permits	0	0	0	0	
Fines, Forfeits, & Penalties	0	0	0	0	
Compensation From Property	0	0	0	0	
TOTAL NON-PROGRAM REVENUE	0	0	0	0	
TRANSFERS FROM OTHER FUNDS AND UNITS:	0	1,006	o	0	
TOTAL REVENUE AND TRANSFERS	0	339,233	0	0	



								Department
			FY 2001		FY 2002		FY 20	003
	<u>Class</u>	<u>Grade</u>	Bud. Pos. Bud.	FTE B	<u>ud. Pos.</u> <u>Bud.</u>	<u>FTE</u> <u>E</u>	Bud. Pos.	<u>Bud. FTE</u>
42 Public Works - GSD Fund 10101					_		_	
Account Clerk 2	04370		1	1.0	2	2.0	0	0.0
Account Clerk 3	03730		2	2.0	2	2.0	0	0.0
Accountant 3	07238		3	2.0	4	4.0	0	0.0
Accounting Associate	06105		2	2.0	2	2.0	0	0.0
Admin Services Officer 3	07244		1	1.0	1	1.0	1	1.0
Administrative Assistant	07241		4	4.0	4	4.0	4	4.0
Administrative Assistant 1	07240		3	2.5	1	1.0	0	0.0
Administrative Specialist	07720		2	2.0	3	3.0	2	2.0
Blaster	03710		1	1.0	1	1.0	1	1.0
Bldg Maintenance Mech	02220		1	1.0	0	0.0	0	0.0
CAD/GIS Analyst 1	07729		0	0.0	1	1.0	1	1.0
CAD/GIS Analyst 2	07730		1	1.0	1	1.0	1	1.0
Carpenter 2	00970		1	1.0	1	1.0	1	1.0
Compliance Inspector 1	07731		0	0.0	0	0.0	6	6.0
Compliance Inspector 3	07733		3	3.0	3	3.0	3	3.0
Contract Administrator	07734		1	1.0	1	1.0	1	1.0
Correctional Officer 1	06982		6	6.0	10	10.0	0	0.0
Cust Svc Mgr	00746		0	0.0	0	0.0	1	0.5
Customer Service Asst Supv	07281		1	1.0	1	1.0	0	0.0
Customer Service Rep 1	07283		1	1.0	0	0.0	0	0.0
Customer Service Rep 2	06855		2	2.0	4	4.0	1	1.0
Customer Service Rep 3	07284		2	2.0	2	2.0	0	0.0
Electrical Inspector 2	07290		0	0.0	0	0.0	1	1.0
Engineer 1	07294		8	8.0	7	7.0	9	9.0
Engineer 2	07295		4	4.0	5	5.0	4	4.0
Engineer 3	06606		3	3.0	4	4.0	3	3.0
Engineer In Training	07296		3	3.0	4	4.0	1	1.0
Engineering Aide 2	06098		2	2.0	2	2.0	1	1.0
Engineering Technician 1	07298		2	2.0	2	2.0	2	2.0
Engineering Technician 2	07299		7	7.0	8	8.0	4	4.0
Engineering Technician 3	07300		21	21.0	28	28.0	14	14.0
Equip & Supply Clerk 3	03027		1	1.0	1	1.0	1	1.0
Equip Shop Supervisor	01920		4	4.0	4	4.0	4	4.0
Equipment And Supply Clerk 1	05010		0	0.0	1	1.0	2	2.0
Equipment And Supply Clerk 2	03440		3	2.5	3	3.0	2	2.0
Equipment Inventory Assistant 2	07301		2	1.5	2	2.0	2	2.0
Equipment Mechanic	01880		26	26.0	25	25.0	25	25.0
Equipment Mechanic-Certified	07302		1	1.0	1	1.0	1	1.0
Equipment Operator 1	06826		11	11.0	12	12.0	15	15.0
Equipment Operator 2	06827		31	31.0	34	34.0	32	32.0
Equipment Operator 3	07303		27	27.0	24	24.0	25	25.0
Equipment Servicer	07304		1	1.0	1	1.0	1	1.0
Finance Manager	06232		0	0.0	0	0.0	1	1.0
Finance Officer 2	10151		0	0.0	0	0.0	3	2.5
Fleet Manager-Heavy Equipment	07311		1	1.0	1	1.0	1	1.0
Human Resources Analyst 3	06874		0	0.0	0	0.0	1	1.0
Human Resources Manager	06531		1	1.0	1	1.0	1	1.0
Info Systems Analyst 2	07780		1	1.0	1	1.0	1	1.0
Info Systems Technician 2	07785		1	1.0	1	1.0	1	1.0
Machinist	02955		1	1.0	1	1.0	0	0.0
Maint & Repair District Supervisor	07324		3	3.0	3	3.0	3	3.0
Maint & Repair Leader 1	07325		19	19.0	19	19.0	17	17.0
Maint & Repair Leader 2	07326		12	12.0	12	12.0	10	10.0
Maint & Repair Supervisor	07327		3	3.0	3	3.0	4	4.0
Maint & Repair Worker 1	02799		61	61.0	56	56.0	55	55.0
Maint & Repair Worker 2	07328		15	15.0	20	20.0	19	19.0
Maint & Repair Worker 3	07329		8	8.0	7	7.0	7	7.0
Mechanic Helper 1	07330	TG05	5	5.0	5	5.0	5	5.0



								Department
	01	0	FY 2001		FY 2002	ETE D	FY 2	
	<u>Class</u>	Grade	Bua. Pos. Bu	a. FIE I	Bud. Pos. Bud.	FIE BU	a. Pos.	<u>Bud. FTE</u>
Office Assistant 1	07747	GS03	2	2.0	2	2.0	1	1.0
Office Assistant 2	07748		2	2.0	2	2.0	0	0.0
Office Manager 3	07340		3	3.0	3	3.0	0	0.0
Office Support Mgr	10119		0	0.0	0	0.0	3	3.0
Office Support Rep 1	10120		0	0.0	0	0.0	3	3.0
Office Support Rep 2	10121		0	0.0	0	0.0	7	7.0
Office Support Rep 3	10122		0	0.0	0	0.0	7	7.0
Office Support Spec 1	10123		0	0.0	0	0.0	1	1.0
Office Support Spec 2	10124		0	0.0	0	0.0	1	1.0
Paint And Body Repairer	06601	TG11	1	1.0	1	1.0	1	1.0
Parts Supervisor	07345	SR09	2	2.0	2	2.0	1	1.0
Pub Works Asst Dir-F & A	10133	SR15	0	0.0	0	0.0	1	1.0
Pub Works Asst Dir-Fleet Mgmt	06384	SR15	1	1.0	1	1.0	1	1.0
Pub Works Asst Dir-Parking	07386	GS13	1	0.5	1	1.0	1	1.0
Pub Works Asst Dir-Strt & Rds	06387	SR15	1	1.0	1	1.0	1	1.0
Public Info Rep	07384	SR10	1	1.0	1	1.0	1	1.0
Public Works Director	01650	DP03	1	1.0	0	0.0	1	1.0
PW Deputy Director	NA	NA	0	0.0	0	0.0	1	1.0
PW Assistant Director - Engineering	00380	SR15	1	1.0	1	1.0	1	1.0
PW Assistant Director-Admin	06383	GS13	1	1.0	1	1.0	0	0.0
PW Superintendent	07388	SR13	1	1.0	1	1.0	1	1.0
Safety Coordinator	06133	SR12	1	1.0	1	1.0	1	1.0
Safety Inspector 1	04125	SR08	1	1.0	1	1.0	1	1.0
Sanitation Leader	05957	TL06	0	0.0	2	2.0	2	2.0
Secretary 1	00060	GS05	1	1.0	1	1.0	0	0.0
Secretary 3	07398	GS07	1	1.0	1	1.0	0	0.0
Signal Maint Supervisor	07401	TS10	1	1.0	1	1.0	1	1.0
Signal Technician 1	07402	TG09	3	3.0	2	2.0	7	7.0
Signal Technician 2	04930	TG11	3	3.0	3	3.0	3	3.0
Signal Technician 3	04810	TL11	2	2.0	3	3.0	3	3.0
Signal Technician Supervisor	04910	TS11	1	1.0	1	1.0	1	1.0
Signs & Markings Supervisor	07403	TS10	1	1.0	1	1.0	1	1.0
Skilled Craft Worker 1	07404	TG07	8	8.0	8	8.0	8	8.0
Special Asst To The Dir	05945	SR13	0	0.0	0	0.0	1	1.0
Technical Services Coordinator	07413	SR11	7	7.0	5	5.0	2	2.0
Technical Specialist 1	07756	SR11	0	0.0	0	0.0	1	1.0
Technical Specialist 2	07757	SR12	1	1.0	1	1.0	1	1.0
Tire Servicer	06609	TG06	2	2.0	2	2.0	2	2.0
Traffic Control Manager	07801	SR13	1	1.0	1	1.0	1	1.0
Training Coordinator	06210	GS11	0	0.0	1	1.0	0	0.0
Welder	05830	TG09	1	1.0	1	1.0	1	1.0
Total Positions & FTE			379	376.0	395 3	395.0	372	371.0
42 Public Works - USD Fund 18301								
Account Clerk 2	04370	GS04	0	0.0	1	1.0	0	0.0
Admin Services Officer 2	07243		1	1.0	1	1.0	1	1.0
Customer Service Rep 2	06855		1	1.0	0	0.0	0	0.0
Equipment Operator 1	06826	TG05	2	2.0	2	2.0	3	3.0
Equipment Operator 2	06827		0	0.0	0	0.0	1	1.0
Equipment Operator 3	07303		6	6.0	6	6.0	6	6.0
Maint & Repair Leader 1	07325		1	1.0	0	0.0	0	0.0
Maint & Repair Leader 2	07326		1	1.0	1	1.0	1	1.0
Maint & Repair Worker 1	02799		31	31.0	34	34.0	33	33.0
Maint & Repair Worker 2	07328		1	1.0	2	2.0	2	2.0
Office Manager 3	07340		1	1.0	1	1.0	0	0.0
Office Support Mgr	10119		0	0.0	0	0.0	1	1.0
Office Support Rep 2	10121		0	0.0	0	0.0	1	1.0
Sanitation Supervisor	07397		2	2.0	1	1.0	1	1.0
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	<u>Class</u>	<u>Grade</u>	FY 2 Bud. Pos.		FY 2 Bud. Pos.			2003 Bud. FTE
Total Positions & FTE			47	47.0	49	49.0	50	50.0
42 Public Works - Solid Waste Fund	d 30501							
Maint & Repair Worker 1	02799	TG03	17	17.0	4	4.0	2	2.0
Sanitation Worker	04160	TG05	28	28.0	25	25.0	26	26.0
Sp Asst Director	05945	GS12	1	1.0	0	0.0	0	0.0
Sanitation Leader	05957	TL06	23	23.0	17	17.0	18	18.0
Landfill Manager	06610	WS11	1	1.0	1	1.0	0	0.0
Equipment Operator 2	06827	TG07	1	1.0	1	1.0	1	1.0
Customer Service Rep 2	06855	GS04	1	1.0	4	4.0	0	0.0
Sanitation Manager	07129	SR12	2	2.0	2	2.0	1	1.0
Administrative Assistant 1	07240	GS06	2	2.0	2	2.0	0	0.0
Administrative Assistant	07241	SR09	0	0.0	0	0.0	1	1.0
Administrative Services Officer 2	07243	SR08	0	0.0	1	1.0	3	3.0
Administrative Services Officer 3	07244	SR10	0	0.0	1	1.0	1	1.0
Customer Service Asst Supervisor	07281	GS07	1	1.0	1	1.0	0	0.0
Customer Service Rep 1	07283	GS03	8	7.5	4	4.0	0	0.0
Engineer 2	07295	GS12	1	1.0	1	1.0	0	0.0
Engineer In Training	07296	SR10	2	1.5	1	1.0	1	1.0
Equipment Operator 3	07303	TG08	15	15.0	15	15.0	28	28.0
Landfill Supervisor 2	07321	WS05	1	1.0	0	0.0	0	0.0
Maint & Repair Worker 2	07328	WG03	1	1.0	1	1.0	0	0.0
Public Info Rep 2	07383	GS07	1	1.0	1	1.0	0	0.0
Pub Works Asst Dir-Waste Mgmt	07387	SR15	1	1.0	1	1.0	1	1.0
Sanitation Supervisor	07397	TS07	7	7.0	8	8.0	7	7.0
Admin Spec	07720	SR11	0	0.0	0	0.0	1	1.0
Waste Mgmt Operations Supt	07755	SR13	1	1.0	1	1.0	1	1.0
Info Systems Analyst 1	07779	SR10	0	0.0	0	0.0	1	1.0
Office Support Rep 1	10120	SR04	0	0.0	0	0.0	4	4.0
Office Support Rep 2	10121	SR05	0	0.0	0	0.0	5	5.0
Office Support Spec 1	10123	SR07	0	0.0	0	0.0	1	1.0
Office Support Spec 2	10124	SR08	0	0.0	0	0.0	2	2.0
Total Positions & FTE			115	114.0	92	92.0	105	105.0

This schedule does not reflect the anticipated transfer of positions and personnel from Public Works, Parks, Fire, Water Services, and Motor Pool to the Fleet Management Fund.

